These instructions have been prepared as a guide for completing the Tuck School of Business MBA Program Application.

General Information
As you complete your application, please keep in mind the following Tuck Admissions policies:

- Applicants to Tuck are expected to adhere to Tuck’s Academic Honor Principle: “Integrity and honesty in the performance of academic activities, both in the classroom and outside, are essential to the educational experience for which the Tuck School has always stood. Each member of the Tuck community accepts the personal responsibility to uphold and defend high ethical standards in all academic endeavors, and to promote an atmosphere in which honest and imaginative academic work may flourish.”

- Tuck expects that the work contained in your application, including the essays and all accompanying materials, is completely accurate and exclusively your own. Content should not be provided by outside sources, such as consultants.

- Letters of Recommendation (LORs) are to be completed by the recommender and no one else. Drafting, writing or translating your own recommendation, even if asked to do so by your recommender, is inappropriate and a violation of the terms of our application process and Tuck’s Academic Honor Principle. Applicants are expected to inform recommenders of this policy.

- Tuck reserves the right to verify all information and recommendations contained within your application. Tuck further reserves the right to rescind an offer of admission or terminate a student’s enrollment should it discover that any misrepresentation or omission occurred in the application process or if it learns that you have engaged in behavior prior to matriculation that indicates a lack of judgment or integrity. In some cases, Tuck may require an applicant to provide additional verification of the information and documents submitted as part of his or her application and/or may require authorization for the release of such information. If an applicant is unable or unwilling to do so, Tuck reserves the right to cease

Key Deadlines

<table>
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<th>Application and LORs Due</th>
<th>Applicant-initiated Interview Complete*</th>
<th>Admissions Decision Released</th>
<th>Nonrefundable Enrollment Deposit†</th>
<th>Nonrefundable Enrollment Deposit Due</th>
<th>Financial Aid Documentation Due§</th>
</tr>
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<tbody>
<tr>
<td>April Round</td>
<td>Apr. 5, 2017</td>
<td>Apr. 5, 2017</td>
<td>May 12, 2017</td>
<td>$2,500</td>
<td>June 2, 2017</td>
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* Tuck does not require an interview; however, interviews are strongly encouraged. If you have not been able to come to Hanover for an interview by the above deadline, the admissions committee may invite you to interview. Such invitations are made only after an initial review of an applicant’s file. Unfortunately, we cannot invite all applicants to interview; therefore, we underscore the importance of taking advantage of applicant-initiated on-campus interviews.

† All accepted applicants who wish to reserve a seat in the incoming class are required to submit a nonrefundable deposit, which is applied against tuition.

§ Financial aid documentation consists of the FAFSA (for U.S. citizens and permanent residents) or the International Application for Tuck School of Business Financial Aid (for international applicants).
consideration of the application, to withdraw any offer of admission already made, and/or to terminate a student’s enrollment.

• All applications and deposits must be received in the Tuck Office of Admissions or the Office of Financial Aid on the due date specified (5:00 p.m. ET). Please review the key deadlines posted on our website at www.tuck.dartmouth.edu/admissions/important-dates.

• All applications and supplemental materials submitted become the property of the Tuck School of Business and cannot be returned.

• If you experience technical problems with the application or have any questions, please contact Tuck Admissions at tuck.admissions@dartmouth.edu or 603-646-3162

Information For Reapplicants
Historically, Tuck has looked favorably upon reapplicants who have been able to strengthen their candidacy in ways such as new leadership opportunities, additional coursework that addresses academic concerns, or improved results on the Graduate Management Admission Test (GMAT) or GRE General Test. Each reapplicant is required to submit a new application, essays (including the reapplicant essay), Letters of Recommendation (LORs), and a nonrefundable application fee. We strongly encourage all reapplicants to schedule an on-campus interview to better help us understand how they have strengthened their candidacy. Reapplicants who applied last year (between July 2015 and April 2016) only need to submit one new LOR. The new LOR should be from a third person who was not one of your recommenders last year.

Early Action
For reapplicants or prospective students who have completed their business-school research and know that Tuck is their first choice, the Early Action round is a great option. Early Action provides you with the certainty of learning whether you have been offered admission to Tuck no later than December 16, 2016. This offer is nonbinding, giving you the opportunity to explore other options until the January 13, 2017 response deadline. Any applicant who is accepted in the Early Action round and who would like to secure a spot in the incoming class will be required to submit a nonrefundable deposit of $4,500—which is applied against tuition—by January 13, 2017.

Information for International Applicants
International applicants may apply in any round; however, for applicants who cannot secure a U.S. visa by August 1, 2017, admission will be deferred to the following year. U.S. visa eligibility forms will be made available to all accepted international students. These forms cannot be processed until the student has paid his/her enrollment deposit. Verification of financial support is required for all enrolling international students. Tuck provides assistance in facilitating the U.S. visa process through the Dartmouth Office of Visa and Immigration Services (OVIS). Please visit www.dartmouth.edu/~ovis for further details.

Consortium for Graduate Study in Management
Tuck is a proud member of the Consortium for Graduate Study in Management. The Consortium has a separate application form and deadlines. The first Consortium deadline is October 15, 2016, and the second is January 5, 2017. Applicants choosing to apply to Tuck through the Consortium should complete the Consortium application in lieu of the Tuck application.

It is very important to note that, as with all candidates, Consortium applicants are strongly encouraged to visit the Tuck campus and to schedule an applicant-initiated interview. Please see the instructions regarding campus visits and interviews at http://www.tuck.dartmouth.edu/admissions/visit-interview

Consortium applicants applying in the first round must complete the applicant-initiated interview no later than October 31, 2016. Consortium applicants in the second round must complete the applicant-initiated interview no later than January 31, 2017.

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At Tuck, we believe that strong interpersonal skills are essential for success as a leader and a team member. Accordingly, admissions interviews play a critical role in the evaluation process and give us a more complete understanding of you as a candidate. Although an interview is not a required component of the application, we strongly recommend that all applicants (including reapplicants, Consortium applicants, and international applicants) schedule an on-campus interview.

**Applicant-Initiated Interviews**

Tuck offers all applicants the opportunity to interview on campus in Hanover. Interviews are scheduled online on a first-come, first-served basis and must be completed by the published deadline for the round for which you are applying. To schedule an on-campus interview, visit [http://www.tuck.dartmouth.edu/admissions/visit-interview](http://www.tuck.dartmouth.edu/admissions/visit-interview)

Please note that all applicant-initiated interviews are conducted on campus only.

**Committee-Initiated Interviews**

If you have not been able to come to Hanover for an on-campus interview by the published deadline, the admissions committee may invite you to interview. Such invitations are made only after an initial review of a candidate’s application. Unfortunately, we cannot invite all applicants to interview; therefore, we underscore the importance of taking advantage of applicant-initiated on-campus interviews. Committee-initiated interviews will be conducted on campus, off campus, or by telephone/video call.

**Deferred Admission**

Tuck grants a limited number of deferred admission requests each year. One-year deferrals are only granted for exceptional, unforeseen circumstances. Admitted students must enroll before requesting a deferral, and requests must be submitted in writing. Please contact us at 603-646-3162 for more information.

**Nonrefundable Application Fee**

Tuck requires each applicant to submit a nonrefundable application fee. The online application fee is $250 and is payable by Visa or MasterCard. The application fee is waived for participants of the on-campus Tuck Business Bridge Program and for U.S. military personnel past and present. Please contact us if you have any questions about payment.

**Campus Visits and Interviews**

We strongly encourage all applicants, including international applicants, to visit the campus in order to experience Tuck’s educational approach and community firsthand. During your visit, you will have an opportunity to tour the campus, attend a class depending on availability, attend a question and answer session, and meet students, faculty, and staff. You may also interview during your visit if you schedule your interview in advance.
tution(s) from which you obtained your undergraduate (bachelor’s or first) degree and any advanced/graduate degrees. If your transcript is not in English, you must scan and upload a copy of it that has been translated into English. Transcripts and translated transcripts should include the following kinds of information: course names, course numbers, dates, grades (including incompletes, failed courses, and withdrawals), and grade modes (pass/fail). If you attended institutions other than those from which your degrees were granted, you will be required to scan and upload your academic transcripts from these institutions (transfer coursework, domestic or study-abroad programs, post-graduate non-degree coursework, etc.). If you have more than three undergraduate transcripts or three graduate transcripts to upload, please combine them by uploading a file that contains more than one transcript.

When scanning and uploading your academic transcripts, please keep in mind the following:

• Remember to scan both sides of your transcript (provided that the second side is not blank).

• Various scanners and image software work differently. One option is to insert individual images (.jpg) into a word processing document so that all of the individual pages comprise one document for upload. If your scanning software produces a .pdf file, you may simply upload that file.

• Do not scan and upload a copy of your diploma.

• Do not upload a password-protected file or a file that has macros in it. This will cause the upload process to fail.

• The size of each file you upload must not exceed 1 megabyte.

• View each uploaded document to make sure it is legible. You may do this as soon as your upload is complete and when you review your entire application prior to submission.

If admitted to Tuck, you will need to provide us with official transcripts for all undergraduate and graduate courses taken, as well as any transfer courses, study-abroad programs, or post-college non-degree courses, within 30 days from when you submit your enrollment deposit. This requirement also applies to applicants who received their undergraduate or graduate degrees from Dartmouth College. Tuck reserves the right to rescind an offer of admission or terminate a student’s enrollment should any misrepresentation or omission occur. If your official transcript is not in English, you must make arrangements to have all academic records translated and sent to Tuck with the originals. If your institution has a policy of issuing only one official transcript, you may submit a copy validated by your school, a foreign affairs ministry, the Fulbright Commission, or a U.S. consular official.

Letters of Recommendation (LORs)
The LOR forms should be given to two people capable of commenting on your professional, leadership, and intellectual capabilities. We have found that the most useful evaluations are those from people who are able to speak with certainty about your leadership, maturity, team orientation, communication skills, intellectual ability, and interpersonal skills. If you are currently employed, we prefer that you submit LORs from people who know you well and are in a position to judge your professional performance and leadership, such as your direct supervisor. If you are unable to provide an LOR from a direct supervisor, please include a brief explanation as to why in the optional essay section. Generally, we do not find LORs from professors to be helpful in our evaluations.

Getting independent perspective about your qualifications from a third party is very valuable to the Admissions Committee, therefore the LORs are to be completed by the
Please use code Z04-NH-64 to send your GMAT® scores to Tuck. For information on how to register to take the GRE®, please visit www.ets.org/gre. Please use code 4887 to send your GRE® test scores to Tuck.

Your application will not be considered complete without GMAT® or GRE General Test scores and percentiles reported on the application. We do not allow substitution or replacement of test scores after an application has been submitted. Check with each testing organization to ensure that you will receive your scores in time for you to submit your application.

Tuck accepts students with a range of test scores. There is no minimum score required. If you do not score well on any part of a test or if you do not feel that your scores are reflective of your abilities, we encourage you to consider retaking the test in an effort to improve your score. If offered admission, your self-reported GMAT® and/or GRE® score(s) will be verified.

Tuck reserves the right to rescind an offer of admission or terminate a student’s enrollment should any misrepresentation or omission occur.

**English Language Proficiency**

Tuck accepts the TOEFL (Test of English as a Foreign Language®), the PTE Academic (Pearson Test of English Academic), and the IELTS™ (International English Language Testing System) to demonstrate English language proficiency. All nonnative English speakers must self report results (scores and percentiles, if applicable) from either the TOEFL, the PTE Academic, or the IELTS™. This requirement is waived for applicants who have recently lived for at least three years in an English-speaking country or who received a degree from an institution where instruction is in English. It is not necessary to seek our pre-approval or submit documentation to prove eligibility for this waiver.

Results must not be more than two years old. If you have taken the TOEFL, PTE Academic, or IELTS™ multiple times, please self report only the highest two scores for each test. We do not allow substitution or replacement of test scores after an application has been submitted. For
information on how to register for the TOEFL®, please visit the TOEFL® website at www.ets.org/toefl. Please use Tuck code 3351 on your TOEFL® exam. For information on how to register for the PTE Academic, please visit www.pearsonpte.com. For information on how to register for the IELTS®, please visit www.ielts.org.

If offered admission to Tuck, your self-reported scores will be verified. Tuck reserves the right to rescind an offer of admission or terminate a student’s enrollment should any misrepresentation or omission occur.

**Essay Questions**

The essay questions provide you with an opportunity to help the admissions committee gain greater insight about you as a potential member of the Tuck community. We do not allow substitution or replacement of essay responses after an application has been submitted. Please be clear, succinct, forthright, and thoughtful in your responses. Additionally, we ask that you share what you truly feel, as opposed to writing what you think the admissions committee would like to read. There are no right or wrong answers. Reapplicants should also complete the reapplicant essay. Tuck expects that the work contained in the essays is completely accurate and exclusively your own. Use of professional essay-writing services violates Tuck’s admissions policies.

**Funding Your Education**

**Scholarships**

All applicants admitted into the MBA program are considered for scholarships regardless of citizenship. Scholarships are awarded based on a combination of merit and need. There is no separate application process for Tuck scholarships.

Tuck’s admissions and financial aid offices will review the application materials submitted by the candidates for admission. Scholarships are automatically renewed in the second year, provided that a satisfactory academic record is maintained throughout the first year at Tuck.

**Educational Loans**

If you wish to be considered for financial aid in the form of educational loans, please submit the following documents by the deadline for your application round below.

**U.S. citizens and permanent residents:**

- Completion of the Free Application for Federal Student Aid (FAFSA). Please file an electronic FAFSA at www.fafsa.ed.gov. The Federal Student Aid Center telephone number is 800-4-FEDAID (800-433-3243). Dartmouth’s code is 002573.

**International citizens:**

- International Application for Tuck School of Business Financial Aid (educational loans)
- Signed copies of all pages of the latest tax return you filed in your country (and those of your spouse, if applicable). If you are not required to file a return, please submit a statement from your employer stating all earnings, allowances, and taxes paid during 2016. All amounts on tax returns, pay stubs, and financial statements must be converted to U.S. dollars ($), and the corresponding lines related to income, allowances, and taxes must be translated into English.

For detailed information, deadlines, and to apply for financial aid, please go to www.tuck.dartmouth.edu/admissions/finance-your-degree/financial-aid-applications/

**Clery Act Notification to Prospective Students**

Dartmouth College prepares an annual Security and Fire Safety Report which is available to all current and prospective employees and students. The report includes statistics concerning reported crimes that occurred on campus, in certain off-campus buildings, or on property owned or controlled by Dartmouth College and on public property within, or immediately adjacent to and accessible from, the campus. The report also includes institutional policies concerning campus security, sexual assault, and other matters. You can obtain a copy of this report by contacting the Director of Safety.
and Security and the College Proctor at 603-646-4000 or by accessing the following website: http://www.dartmouth.edu/~security/information/clery/.

**Nondiscrimination Policy**
Dartmouth College is committed to the principle of equal opportunity for all its students, faculty, employees, and applicants for admission and employment. For that reason, Dartmouth does not discriminate on the basis of race, color, religion, sex, age, sexual orientation, gender identity or expression, national origin, disability, or military or veteran status in its programs, organizations, and conditions of employment and admission. (Dartmouth College refers to the entire institution, including the professional schools, graduate programs and auxiliary activities.) If you have any questions or concerns regarding this policy, please contact the Dartmouth Office of Institutional Diversity and Equity at 603-646-3197.

**Contact Information**
- Office of Admissions: 603-646-3162
- Fax: 603-646-1441
- Email: tuck.admissions@dartmouth.edu

- Financial Aid Office: 603-646-9743
- Fax: 603-646-9741
- Email: tuck.financial.aid@dartmouth.edu

- Dartmouth Office of Visa and Immigration Services: 603-646-3474
- Fax: 603-646-1616
- Email: visa.and.immigration.services@dartmouth.edu
- Website: [www.dartmouth.edu/~ovis](http://www.dartmouth.edu/~ovis)

**Tuck Mailing Address:**
Tuck School of Business at Dartmouth
100 Tuck Hall
Hanover, NH 03755-9000 USA